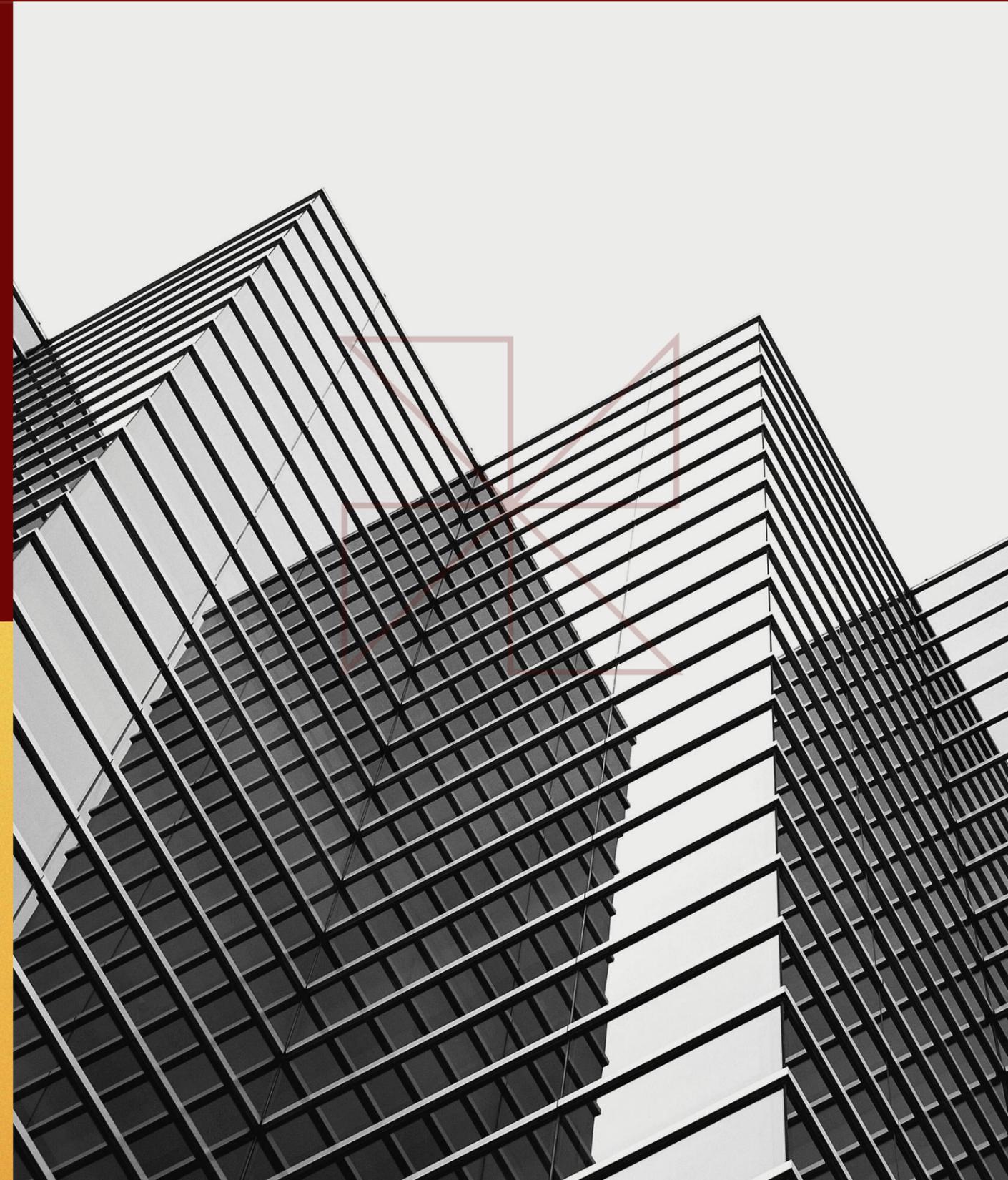


3rd COOs Forum Meeting Recap

Brief feedback from the previous
session

Prepared by: **Sebenzile Swazi Dlamini**



Purpose of the presentation



This recap aims to:

- Provide an overview of the CEO's Forum held in August 2025
- Highlight key engagements and outcomes from the session
- Reflect on institutional learning and collaboration opportunities

Hybrid Session



**Central University of
Technology**

13-14 August 2025



**Attendees: CEOs, institutional
leaders, stakeholders, and
sector representatives incl 2
DHET/Gauteng Regional Office
delegates**



**36 physical + 31 Online
attendees**

Day 1-Campus Tour



Campus Tour

Exposure to institutional infrastructure and facilities

Engagement with:

- Academic spaces
- Research facilities
- Student support environments:
 - CiviLab
 - Centre for Rapid Prototyping and Manufacturing

Opportunity to understand CUT's operational model and innovations

Day 1-Welcome Dinner & Key Takeaways from Day 1



Key Takeaways from Day 1

Recognition of CUT's infrastructure development and campus improvements

Strengthened relationships through in-person engagement

Appreciation of the COOs Forum and the benchmarking opportunities across institutions

Day 2 – Formal Proceedings & Presentations



CUT Infrastructure, Sustainability Initiatives, & Welkom Campus Repositioning



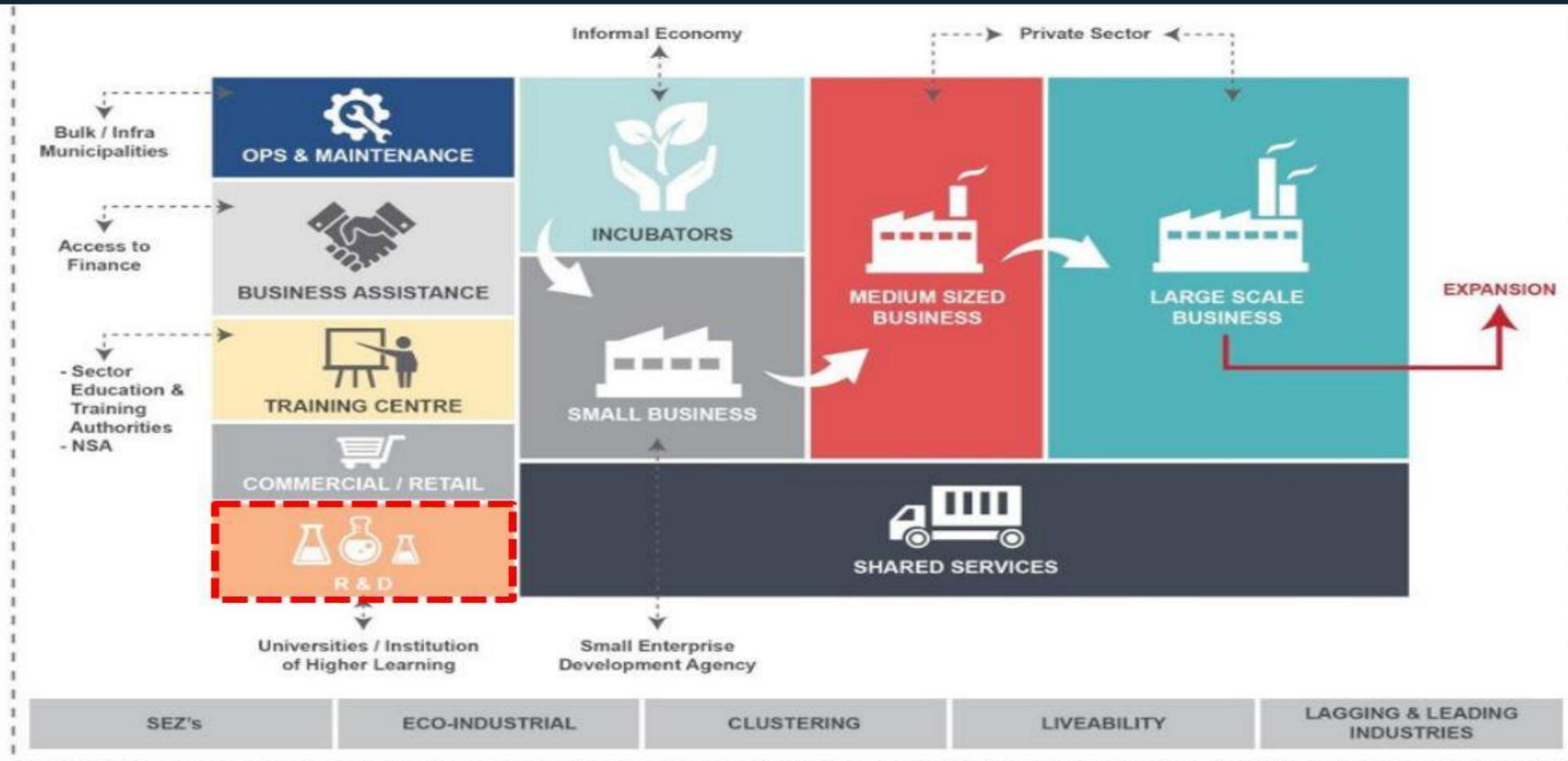
Overview of CUT estates and infrastructure, highlighting developments and institutional infrastructure profile

Sustainability initiatives undertaken by the University in line with its sustainability strategy

Framework and masterplan guiding the development of a Township based satellite campus

Day 2 – Formal Proceedings & Presentations

Precinct or Innovation District Concept



University as a Driver

SPU Operational Business Continuity



Reflected on Sol Plaatje University's 10-year journey, including key challenges such as water supply constraints, poor road infrastructure, and inadequate municipal services

Future outlook of the University, including the development of learning and research centres across its three campuses

Shared proposed interventions to address challenges in municipal service delivery

Feedback from the U21 COOs / Registrars Conference



U21 COO's Forum; a diverse global network that brings together world leading research intensive universities across 6 continents

Feedback on the 2025 COO's Conference, incl key insights on collaborative sourcing of resources among member institutions

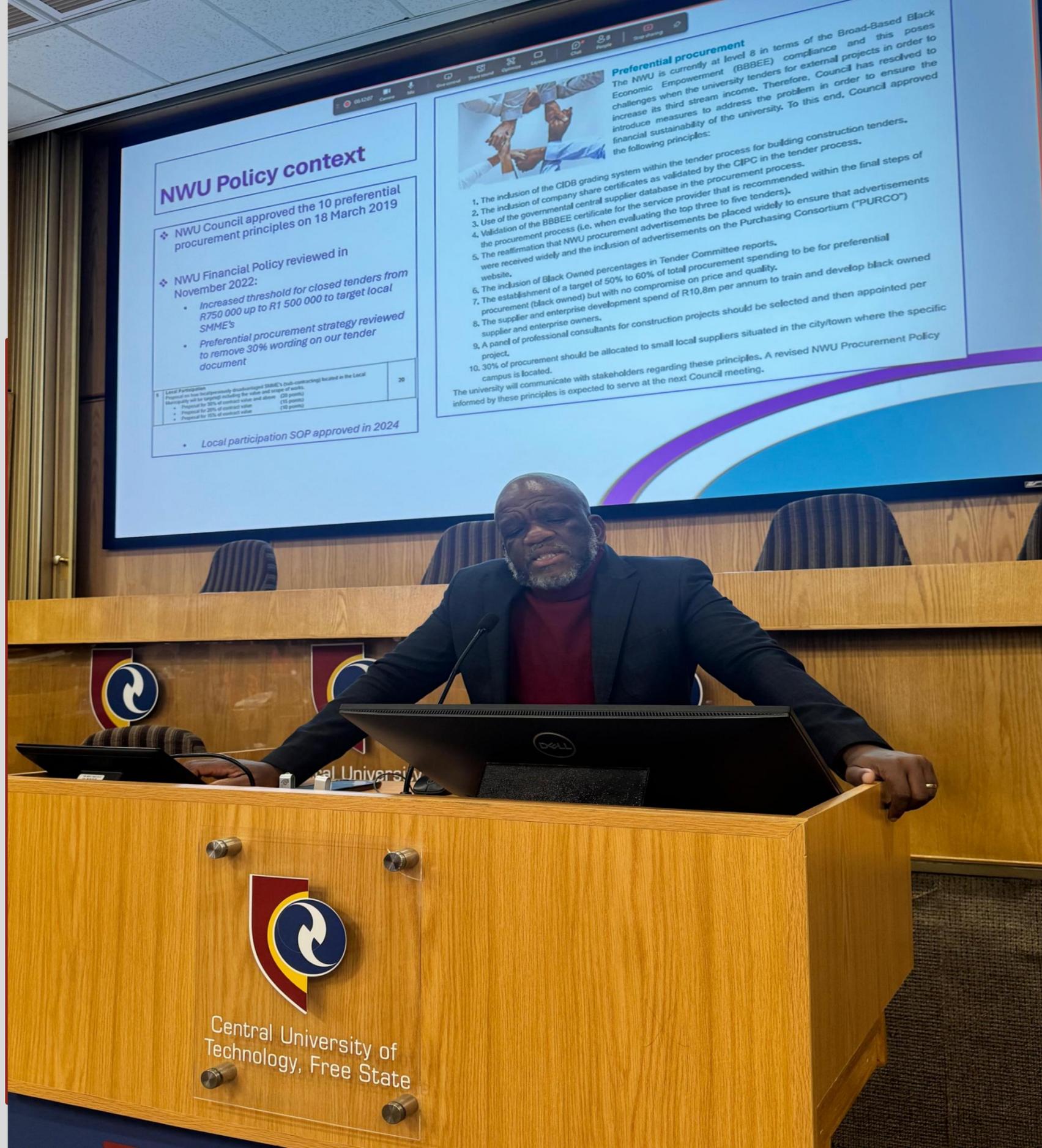
Noted the common challenges and common opportunities between the U21 COOs forum and the HEFMA COOs forum

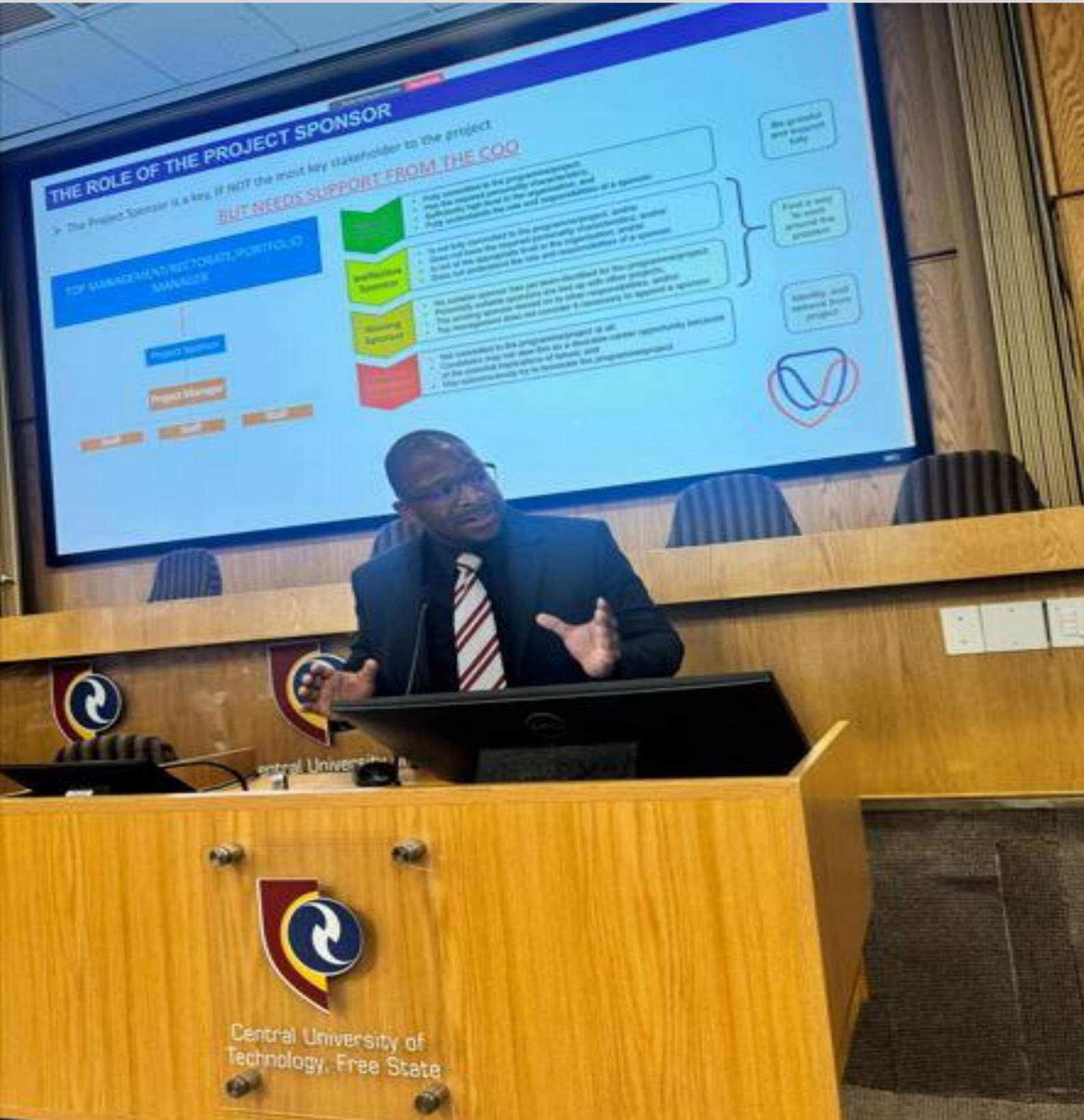
NWU Facilities Overview

Presentation on challenges related to construction mafias and business forums.

The University's experience and its structured approach in addressing these issues: implementation of policies, systems and procedures

University's success on one its initiatives; preferential procurement, in mitigating disruptions by CM and BF and improving project stability





University of the Free State Presentation

Overall overview of the UFS' operating model, including partnerships, estates, protection services, the PV solar programme

Shared key highlights and flagship initiatives, as well as notable institutional achievements

Other Matters



HEFMA Annual Conference

13-16 October 2025

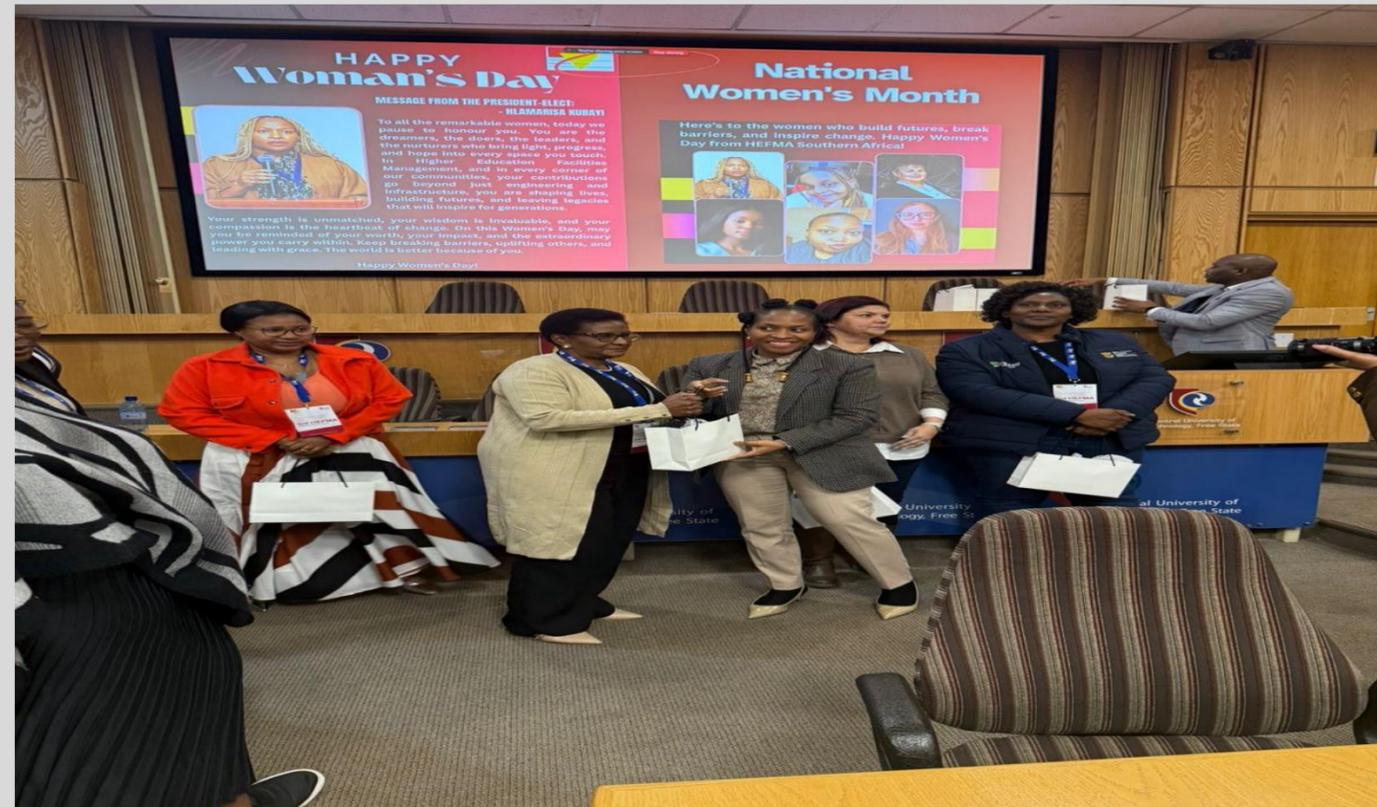


HEFMA Benchmarking Survey



Commemoration of Women's Month

HEMFA Celebrates Women's Month





HEFMA

southern africa

The forum **identified** the following
collaboration opportunities:



Leveraging student in-service training to address potholes in roads near institutions + produce As-built drawings for TVET institutions



Sharing lessons and best practices based on successful projects



Exploring synergies in skills development and supply chain/procurement opportunities.



Facilitating a strategic discussion with local government, led by DHET in collaboration with HEFMA, on the provision of municipal services.